

Report to:	Cabinet	Date of Meeting:	3 October 2019
Subject:	Revenue and Capital Budget Update 2019/20		
Report of:	Head of Corporate Resources	Wards Affected:	All Wards
Portfolio:	Cabinet Member - Regulatory, Compliance and Corporate Services		
Is this a Key Decision:	Yes	Included in Forward Plan:	Yes
Exempt / Confidential Report:	No		

Summary:

To inform **Cabinet** of: -

1. The current forecast revenue outturn position for the Council for 2019/20;
2. The current forecast on Council Tax and Business Rates collection for 2019/20; and,
3. The monitoring position of the Council's capital programme to the end of August 2019, the forecast expenditure to year end, variations against the approved budgets and an explanation of those variations for consideration by Members. Updates to spending profiles and proposed amendments to capital budgets necessary to ensure the efficient delivery of capital projects are also presented for approval.

Recommendations:

Cabinet is recommended to: -

Revenue Budget

- 1) Note the current forecast revenue outturn position for 2019/20 and the current position relating to delivery of savings included in the 2019/20 revenue budget;
- 2) Note the mitigating measures being used to ensure a balanced forecast outturn position;

Capital Programme

- 3) Note the latest capital expenditure position as at 31 August 2019 to date of £4.7m (paragraph 5.2.2) with the latest full year forecast being £26.7m (paragraph 5.3.1).
- 4) Note explanations of variances to project budgets (paragraph 5.3.2).
- 5) Note that capital resources will be managed by the Head of Corporate Resources to ensure the capital programme remains fully funded and that

capital funding arrangements secure the maximum financial benefit to the Council.

Reasons for the Recommendation(s):

To ensure Cabinet are informed of the forecast outturn position for the 2019/2020 Revenue Budget as at the end of August 2019, including delivery of agreed savings, and to provide an updated forecast of the outturn position with regard to the collection of Council Tax and Business Rates.

To keep members informed of the progress of the Capital Programme against the profiled budget for 2019/20 and agreed allocations for future years.

To progress any changes that are required in order to maintain a relevant and accurate budget profile necessary for effective monitoring of the Capital Programme.

To approve any updates to funding resources so that they can be applied to capital schemes in the delivery of the Council's overall capital strategy.

In March 2017 Council approved a three-year budget plan to March 2020. The final year of this plan was revised in February 2019 as part of the process of setting the 2019/20 budget. The Council is in the final year of the budget plan and remains confident its strategic approach to budget planning alongside good financial management and extensive community engagement means that the plan continues to develop on solid foundations; it remains flexible and will secure the future sustainability to 2020 and beyond. However, in year demand for social care services is currently resulting in the costs for these services significantly exceeding the budget. If further budget pressures are identified between now and the end of the year additional remedial action will be required to bring the overall budget into balance.

Alternative Options Considered and Rejected: (including any Risk Implications)

N/A

What will it cost and how will it be financed?

(A) Revenue Costs

The report indicates that for 2019/20 there is currently a forecast deficit of £2.663m. Mitigating measures have been identified in order to meet this deficit and are detailed within the report.

(B) Capital Costs

The Council's capital budget in 2019/20 is £26.030m. As at the end of August 2019, expenditure of £4.677m has been incurred and a full year outturn of £26.713m is currently forecast.

Implications of the Proposals:

The following implications of this proposal have been considered and where there are specific implications, these are set out as follows:

Resource Implications (Financial, IT, Staffing and Assets): There is currently a budget shortfall of £2.663m forecast for 2019/20 and as previously reported, mitigating actions have been identified in order to address this. However, it should be noted that significant pressure and risk remains in four key business areas, namely Adults and Children's Social Care, Education Excellence and Locality Services. These budgets may experience further demand pressure between now and the end of the year and further mitigations and remedial actions will be required in such an eventuality.
Legal Implications: None
Equality Implications: None

Contribution to the Council's Core Purpose:

Effective Financial Management and the development and delivery of sustainable annual budgets support each theme of the Councils Core Purpose.

<u>Protect the most vulnerable:</u> See comment above
<u>Facilitate confident and resilient communities:</u> See comment above
<u>Commission, broker and provide core services:</u> See comment above
<u>Place – leadership and influencer:</u> See comment above
<u>Drivers of change and reform:</u> See comment above
<u>Facilitate sustainable economic prosperity:</u> See comment above
<u>Greater income for social investment:</u> See comment above
<u>Cleaner Greener:</u> See comment above

What consultations have taken place on the proposals and when?

(A) Internal Consultations

The Head of Corporate Resources is the author of the report (FD 5800/19)

The Chief Legal and Democratic Officer has been consulted and has no comments on the report (LD 4024/19).

(B) External Consultations

N/A

Implementation Date for the Decision

Following the expiry of the “call-in” period for Minutes of the Cabinet Meeting

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Appendices:

APPENDIX A – Capital Programme 2019/20 to 2021/22

Background Papers:

There are no background papers for inspection

1. Introduction

- 1.1 In March 2017, Council approved a three-year budget plan to March 2020. The final year of this plan was revised in February 2019 as part of the process of the Council setting the 2019/20 budget. This report updates the forecast revenue outturn position for 2019/20, including the delivery of savings included in the 2019/20 budget.
- 1.2 The report also outlines the current position regarding key income streams for the Authority, namely Council Tax and Business Rates. Variations against expected receipts in these two areas will also affect the Council's financial position in future years.
- 1.3 The capital section of the report informs members of the latest estimate of capital expenditure for 2019/20 and updates forecast expenditure for 2020/21, 2021/22 and future years. The capital budget to date is presented in section 5.1. Sections 5.2 and 5.3 review progress of the capital programme. Finally, section 5.6 confirms that there are adequate levels of resources available to finance the capital programme.

2. Summary of the Forecast Outturn Position as at the end of August 2019

- 1.0 Members will be provided with updates of the Council's forecast financial position each month during this financial year. Significant pressures have been identified in several service areas, particularly Children's Social Care, Locality Services and Home to School Transport. The latest forecast of service expenditure indicates an overspend of £2.663m. The table below highlights the variations:

	Budget	Forecast Outturn	Variance	Previously Reported Position	Movement since last month
	£m	£m	£m	£m	£m
<u>Services</u>					
Strategic Management	3.245	3.188	-0.057	0.000	-0.057
Strategic Support Unit	2.723	2.720	-0.003	0.000	-0.003
Adult Social Care	96.765	96.765	0.000	0.000	0.000
Children's Social Care	33.356	34.654	1.298	0.992	0.306
Communities	19.535	19.535	0.000	0.000	0.000
Corporate Resources	4.800	4.701	-0.099	-0.080	-0.019
Economic Growth & Housing	6.041	5.995	-0.046	0.000	-0.046
Education Excellence	9.859	10.118	0.259	0.265	-0.006
Health & Wellbeing	18.060	17.990	-0.070	-0.055	-0.015
Highways & Public Protection	11.192	11.192	0.000	0.000	0.000
Locality Services	13.809	13.809	0.000	0.000	0.000
Total Service Net	219.385	220.667	1.282	1.122	0.160

Expenditure					
Provision relating to 2018/19 Service Pressures	0.000	0.000	0.000	0.000	0.000
Budget Pressure Fund	1.000	1.000	0.000	0.000	0.000
Public Sector Reform Savings not allocated to services (see para 2.3)	(0.950)	0.000	0.950	0.950	0.000
Council Wide Budgets	6.527	6.958	0.431	0.443	-0.012
Levies	34.156	34.156	0.000	0.000	0.000
General Government Grants	(40.979)	(40.979)	0.000	0.000	0.000
Total Net Expenditure	219.139	221.802			
Forecast Year-End Deficit			2.663	2.515	0.148

1.1 The key forecast variations in the outturn position, including any significant variations from the July position, are as follows: -

- **Children's Social Care (£1.298m net overspend, increase of £0.306m)** – The Placement and Packages budget overspent by £5.612m in 2018/19. The equivalent forecast overspend in 2019/20 is currently £6.450m due to the increase in Looked After Children since the end of 2018/19, from 525 to 541, and the full year impact of new cases from 2018/19. However, an allocation of £4.900m from the *Provision relating to 2018/19 Service Pressures* has reduced the forecast overspend to £1.550m. This is an increase of £0.307m compared to July due to six new placements occurring in the month, which along with the payment of some backdated invoices, increases the forecast outturn by approximately £0.400m. However, some invoices are due to be raised to the CCG's to reduce this.

There are net underspends across other areas of the service totalling £0.252m.

The cost of Placements and Packages is the largest risk to the Council's budget position and it is expected that the position will change. The Council is looking at developing a range of options to address the inherent demand and costs of Looked After Children whilst supporting our most vulnerable residents.

- **Education Excellence (£0.259m overspend)** - Home to School transport external provision has a projected overspend of £2.142m. This budget overspent by £1.817m in 2018/19 but is forecast to overspend by a further £0.325m due to the full year effect of the increased costs of new external transport contracts issued in September 2018. However, an allocation of £1.800m from the *Provision relating to 2018/19 Service Pressures* has reduced the forecast overspend to £0.342m. In addition, there are net underspends across other areas of the service totalling £0.083m.
- **Highways and Public Protection (£0.157m overspend before mitigating actions)** – There is a shortfall on car parking income (£0.124m) due to poorer weather in the first quarter compared to 2018/19. The approved saving from

negotiating extensions to highways maintenance contracts has not realised the amount anticipated (£0.399m shortfall). This has been mitigated by re-aligning Highway Maintenance budgets for 2019/20. The service will reduce the Highway Maintenance and Highway Management Programmes as required to mitigate the forecast overspend and ensure the forecast outturn is within the service budget.

- **Locality Services (£0.245m overspend before mitigating actions)** – The service pressures experienced in 2018/19 have continued into 2019/20.
 - Security Service (£0.216m overspend) – The forecast deficit is a reflection of an under recovery of income to support the cost base. The forecast deficit has improved since 2018/19 (from £0.486m overspend) due to additional internal works being undertaken by the service. Despite this improvement in income, the certainty of future income is not assured although efforts are being made to secure new contracts.
 - Green Sefton (£0.072m overspend)- The service was expected to achieve savings of £0.330m in 2019/20. Plans to increase income within the Golf courses will not be achieved in the current year as improvements to the courses to encourage customers are not expected until 2020/21.
 - These overspends have been reduced by a net underspend of £0.043m elsewhere within the service.

Mitigating actions have been identified which will bring the forecast outturn within the service budget. These include generating additional income through increased use of assistive technology and external security services as well as temporarily reducing expenditure on supplies and services.

- **Public Sector Reform Savings not allocated to services (£0.950m overspend)** – see paragraph 2.3 below.
- **Council Wide Budgets (£0.431m)** – the increase in pay budgets due to pay awards and pension increases, after allowing for fees and charges increases for traded services, is £0.403m greater than the provision built into the 2019/20 budget.

Savings Delivery

1.2 The 2019/20 Budget included £9.803m of savings from Public Sector Reform (PSR) projects. Current forecasts are that £8.853m of savings will be deliverable in the year (90%). An analysis of the overall savings for 2019/20 are shown in the summary below:

	Total Saving 2019/20	Forecast - Achieved In 2019/20	Forecast – Not Achieved 2019/20
	£m	£m	£m
PSR1 - Acute Wrap Around	0.230	0.000	0.230
PSR2 – Locality Teams	4.408	4.408	0.000
PSR4 - All Age Pathway	0.089	0.089	0.000

PSR6 - Commercialisation	0.405	0.405	0.000
PSR8 – Asset Maximisation	0.512	0.512	0.000
PSR9 – ICT & Digital Inclusion	3.439	3.439	0.000
PSR10 - Commissioning	0.720	0.000	0.720
Total PSR Projects	9.803	8.853	0.950

- 1.3 The shortfall on the achievement of savings shown in the table is included in the forecast outturn position shown in paragraph 2.1.
- 1.4 In addition, service budget options of £2.269m were approved for 2019/20. These have been built into service budgets and any shortfall in achievement of these savings is included in the forecast outturn position for each service.

Measures to close the residual gap in 2019/20

- 1.5 The forecast budget deficit as at August 2019 is **£2.663m**. This reflects the risks that were inherent in the Council's financial position, particularly around demand for Children's Social Care and other demand led services. Major Services Reviews have commenced for Adult Social Care, Children's Social Care, Education Excellence and Locality Services with a view to reduce this budget pressure where possible.
- 1.6 The budget for 2019/20 includes a Budget Pressures Fund of £1.000m. Council gave delegated authority to the Chief Executive and the Head of Corporate Resources, in conjunction with the Leader of the Council, to allocate this Fund. Cabinet in its previous meeting agreed to allocate £0.765m to support the budget pressure identified and balance the forecast outturn position. However, as noted above the position has worsened in August and it is assumed that a further **£0.148m** can be used to contribute to the Council's overall position. This would leave a remaining £0.087m being retained to be utilised should further pressures be identified in future months.
- 1.7 The net forecast outturn position for 2019/20 is therefore:

	£m
Forecast Year-End Deficit (Paragraph 2.1)	2.663
Business Rates Reserve increase (previously Agreed by Cabinet)	-1.750
Budget Pressures Fund	-0.913
Forecast Year-End Deficit	0.000

- 1.8 Whilst the above table shows a balanced forecast outturn position, there are risks still inherent in the position, particularly relating to Looked After Children, meaning the position may worsen during the year. Should a deficit be forecast then further mitigating actions will need to be presented, including using the remaining Budget Pressures Fund, not filling vacant posts, a freeze on all but essential expenditure

and any other appropriate measure to ensure a balanced forecast outturn position can be achieved.

- 1.9 An assessment will need to be made on the potential impact on the budget for 2020/21. The Business Rates Reserve usage is a one-off item so the net overspend without this is £1.750m. If this continues to be a pressure in 2020/21 then this will need to be considered as part of the three-year Budget Plan, with sustainable savings required to offset the pressure.

2 Council Tax Income – Update

- 3.1 Council Tax income is shared between the billing authority (Sefton Council) and the three major precepting authorities (the Fire and Rescue Authority, the Police and Crime Commissioner and the Combined Authority – Mayoral Precept) pro-rata to their demand on the Collection Fund. The Council's Budget included a Council Tax Requirement of £133.099m for 2019/20 (including Parish Precepts), which represents 84.1% of the net Council Tax income of £158.306m.
- 3.2 The forecast outturn for the Council at the end of August 2019 is a deficit of +£0.246m. This variation is primarily due to:
 - The surplus on the fund at the end of 2018/19 being lower than estimated (+£0.151m);
 - Gross Council Tax Charges in 2019/20 being higher than estimated (-£0.148m);
 - Exemptions and Discounts (including a forecasting adjustment) being higher than estimated (+£0.243m).
- 3.3 Due to Collection Fund regulations, the Council Tax deficit will not be transferred to the General Fund in 2019/20 but will be carried forward to be recovered in future years.
- 3.4 A forecast surplus of £1.160m was declared on the 15 January 2019 of which Sefton's share is £0.996m (85.8%). This is the amount that will be distributed from the Collection Fund in 2019/20. Any additional surplus or deficit will be distributed in 2020/21.

4 Business Rates Income – Update

- 4.1 Since 1 April 2017, Business Rates income has been shared between the Council (99%) and the Fire and Rescue Authority (1%). The Council's Budget included retained Business Rates income of £64.739m for 2019/20, which represents 99% of the net Business Rates income of £65.393m. Business Rates income has historically been very volatile making it difficult to forecast accurately.
- 4.2 The forecast outturn for the Council at the end of August 2019 is a surplus of -£0.887m on Business Rates income. This is due to:
 - The surplus on the fund at the end of 2018/19 being higher than estimated (-£0.092m);

- Increase in the gross charge on rateable properties (-£0.368m)
- Other reliefs (including a forecasting adjustment) being lower than estimated in 2019/20 (-£0.427m).

4.3 Due to Collection Fund regulations, the Business Rates surplus will not be transferred to the General Fund in 2019/20 but will be carried forward to be distributed in future years. However, £0.473m of the surplus forecast in paragraph 4.2 will be required to offset the shortfall in Section 31 grants due to certain reliefs being lower than estimated in 2019/20.

4.4 A forecast surplus of £1.768m was declared in January 2019. Sefton's share of this is -£1.750m which is made up of an amount brought forward from 2017/18 (-£2.169m) and the impact of variations in 2018/19 (+£0.419m). This is the amount that will be distributed from the Collection Fund in 2019/20 and any additional surplus or deficit will be distributed in 2020/21.

5 Capital Programme 2019/20 – 2021/22 & Future Years

5.1 Capital Budget

1.1.1. The Capital Budget and profile of expenditure for the three years 2019/20 to 2021/22 is:

2019/20	£26.030m
2020/21	£10.885m
2021/22	£0.730m

1.2. Budget Monitoring Position to August 2019

1.2.1. The current position of expenditure against the budget profile to the end of August 2019 is shown in the table below. It should be noted that budgets are profiled over the financial year which skews expenditure to the final three quarters of the financial year.

1.2.2. As would be expected Education Excellence carries out most of its capital works during key school's holiday periods such as the summer recess, whilst Highways and Public Protection completes most of its programmed works during quarters 2 and 3. The Adult Social Care expenditure excluding core Disabled Facilities Grant (DFG) expenditure is also profiled to quarters 3 and 4.

Service Area	Budget to Aug-19	Actual Expenditure to Aug-19	Variance to Aug-19
	£m	£m	£m
Adult Social Care	1.145	1.090	-0.055
Communities	0.063	0.058	-0.005
Corporate Resources	0.176	0.132	-0.044
Economic Growth & Housing	0.049	0.053	0.004
Education Excellence	0.969	1.061	0.092
Highways & Public Protection	2.172	1.811	-0.361
Locality Services	0.354	0.472	0.118
Total Programme	4.928	4.677	-0.251

1.2.3. Analysis of significant spend variations over (+) / under (-) budget profile:

Corporate Resources

Scheme	Variation	Reason	Action Plan
Fire Door Statutory Compliance	£19,212	Delays due to contractor not completing work as required.	The contractor has been discharged and a replacement is being sought to complete the work.

Education Excellence

Scheme	Variation	Reason	Action Plan
Linacre Primary – Classroom Refurb	£50,765	Spending on these school's schemes is ahead of schedule.	The projects will be completed as planned with no additional funding required.
Lydiate Primary – General Refurb	£19,414		
Linaker Primary – Additional Classroom	-£20,000	No interim valuation has been submitted by the contractor and therefore payment could not be made as scheduled.	The scheme has now completed and all accounts will be settled with the contractor.
Redgate Primary – Rewire Phase 2	£113,271	Project is due to finish soon. Contractor has been unreliable in terms of claiming payments.	No over-spend anticipated. Will work with the contractor to revise cost profile to better reflect timing of payments.
Netherton Moss Primary – Rewire	-£30,081	Less progress had been made on the project than anticipated.	Work has now caught up over the summer. Payments will be completed in September.

Norwood Primary – Remodelling	-£30,914	Work on the ramp is still behind schedule.	Contractor is still working to catch up.
St Luke's Primary – Resource Hall	-£20,000	Less progress had been made on the project than anticipated.	Work has now caught up over the summer. Payments will be completed in September.

Highways & Public Protection

Scheme	Variation	Reason	Action Plan
Dib Lane Improvements	-£46,666	Contractor not able to schedule in the required minor works when needed.	Will monitor situation and look to engage an alternative contractor to complete on schedule if required.
A565 Altcar Road Signals	£50,176	The budget for this expenditure is being held under Accessibility – Pedestrian Refuges allocation.	Expenditure will be realigned to the Accessibility budget.
A59 Maghull Route Management	£274,436	Statutory undertakers payments are being made up front.	Budget profile will be revised to take account of the front loading of spend.
Highway Maintenance	£146,525	Work has been completed ahead of schedule.	Expenditure will not exceed the budget as work can be halted once the budget has been exhausted.
Street Lighting Maintenance	-£38,780	Ordering delays with replacement lighting.	Ordering will be brought up to date.
M58 J1 Improvements	-£688,271	Works on site and proceeding as planned but contractor has submitted a revised cost schedule.	New cost profile to be reviewed and budget to be updated.

Locality Services

Scheme	Variation	Reason	Action Plan
CERMS	£71,244	Work is progressing on these projects as planned but invoices have been paid earlier than anticipated. No overspend is forecast against total budget allocation.	Budget profile will be reviewed and will liaise with contractor about timing of payments. Some work is weather dependent and hence timing issues with profile.

The Pool and Nile Watercourses	£15,052	Compensation events have occurred on the contract due to delays in modelling work with United Utilities.	Project contingency is sufficient to cover the extra cost so no overspend anticipated.
Tree Planting Programme	£24,720	Maintenance costs have been incorrectly applied to the project.	The maintenance costs will be expensed to the revenue budget.

1.2.4. In the July report a number of schemes that reported variances to budget contained action plans to address the variance. Progress on these is as follows:

Locality Services

Scheme	Variation	Action Plan	Progress to date
Crosby Flood and Coastal Scheme	£38,090	Budget profile will be reviewed to align payments with cost profile. Further info to be obtained from contractors regarding timing of payments.	The budget profile has been updated and the project spend is now on track.

Education Excellence

Scheme	Variation	Action Plan	Progress to date
Forefield Infants – New Toilet Block	-£20,373	Contractor to catch up on work over the summer and schemes will be completed within the agreed budget.	The budget profile has been updated and the project spend is now on track.

1.3. Capital Programme Forecast Outturn 2019/20

1.3.1. The current forecast of expenditure against the budget profile to the end of 2019/20 and the profile of budgets for future years is shown in the table below:

Service Area	Full Year Budget 2019/20	Forecast Out-turn	Variance to Budget	Full Year Budget 2020/21	Full Year Budget 2021/22
	£m	£m	£m	£m	£m
Adult Social Care	4.762	4.760	-0.002	0.000	0.000
Communities	0.225	0.219	-0.006	0.314	0.000
Corporate Resources	1.291	1.291	0.000	0.100	0.000
Economic Growth & Housing	0.332	0.332	0.000	0.133	0.000
Education Excellence	3.512	3.514	0.002	8.566	0.191

Highways & Public Protection	13.243	13.932	0.689	0.178	0.000
Locality Services	2.665	2.665	0.000	1.594	0.539
Total Programme	26.030	26.713	0.683	10.885	0.730

A full list of the capital programme by capital scheme is at **appendix A**.

1.3.2. Analysis of significant spend variations over budget profile in 2019/20:

Highways & Public Protection

Scheme	Variation	Reason	Action Plan
M58 Junction 1 Improvements	£688,540	Delays to the project due to longer than anticipated time to secure the land. Contractual payments had to be made to the contractor in the interim. Additional redesign costs have also been incurred. The total forecast overspend is £780k over 2019/20 and 2020/21.	Additional funding will be requested from the CA project management office. If this is unsuccessful, the transport programme will be reviewed to identify resources that can be redirected to the M58 scheme.

1.4. Adult Social Care

1.4.1. As noted in the June monitoring report the success of delivering the schemes is based upon an Adult Social Care project board being set up in quarter 2, with the majority of this year's spend consequently being profiled into quarters 3 and 4. The Director of Adult Social Services has an established programme approach across a number of areas and the capital programme will be monitored through this approach.

1.4.2. The following progress has been made on schemes in August:

- A programme plan is in development and an extra care housing post has been recruited to. Interviews have been arranged to recruit a programme manager for the Extra Care Housing scheme.

1.5. Special Educational Needs and Disabilities (SEND)

1.5.1. Sefton has made a bid to the Department for Education in order to draw down SEND capital grant funding in 2019/20 of £0.849m. This funding has been matched by £0.301m from the balance of existing school's allocations.

1.5.2. The Department for Education (DfE) is currently reviewing these schemes and will release the funds to Sefton in the coming months once they are satisfied that the plans have met the funding requirements.

1.5.3. The Council has yet to receive a response from the DfE regarding the release of funds. The Director of Children's Social Care and Education will write to the Department to request a formal response.

1.6. Programme Funding

1.6.1. The table below shows a how the capital programme will be funding in 2019/20:

SOURCE	£m
Grants	22.852
Contributions (incl. Section 106)	1.259
Capital Receipts	0.265
Prudential Borrowing	1.654
Total Programme Funding	26.030

1.6.2. The programme is reviewed on an ongoing basis to confirm the capital resources required to finance capital expenditure are in place, the future years programme is fully funded and the level of prudential borrowing remains affordable subject to the issue raised in paragraph 5.3.2.

1.6.3. The Head of Corporate Resources will continue to manage the financing of the programme to ensure the final capital funding arrangements secure the maximum financial benefit to the Council.

APPENDIX A – Capital Programme 2019/20 to 2021/22

Capital Project	Budget		
	2019/20 £	2020/21 £	2021/22 £
Adult Social Care			
Adult Social Care IT Infrastructure	44,020	-	-
South Hub	11,257	-	-
Primary Care Integration	39,500	-	-
Core DFG Programme	2,200,000	-	-
Wider Social Care Programme	2,467,000	-	-
Communities			
Atkinson Studio Stage	11,929	-	-
Dunes All Weather Pitches - Invest To Save	13,083	-	-
Crosby Lakeside Adventure Centre Watersports	75,157	-	-
Formby Library Improvements	-	6,620	-
Libraries - Centres of Excellence	80,000	265,237	-
Bootle Library	-	42,372	-
S106 - Litherland Ward	44,640	-	-
Corporate Resources			
Corporate Maintenance	113,022	-	-
STCC Essential Maintenance	219,718	-	-
St John Stone Site – Infrastructure Works	623,210	-	-
Magdalen House Alterations	144,979	-	-
Meadows Community Base	6,328	-	-
Aintree Community Base	7,783	-	-
NAC Community Base	21,010	-	-
Southport Town Hall Community Base	31,850	-	-
Family Wellbeing Centres	122,816	100,000	-
Economic Growth & Housing			
Marian Square, Netherton CCTV	-	40,405	-
REECH Project	37,162	-	-
Southport Commerce Park - 3rd Phase Development	13,173	-	-
Housing Investment (HMRI)	29,100	62,680	-
Southport Pier Project	252,528	29,675	-
Education Excellence			
Healthy Pupils Fund	178,000	-	-
Schools Programme	2,526,724	3,511,848	190,982
Planned Maintenance	655,203	4,000,000	-

Special Educational Needs & Disabilities	151,850	1,054,650	-
	2019/20 £	2020/21 £	2021/21 £
Highways and Public Protection			
Accessibility	265,000	-	-
Completing Schemes/Retentions	32,250	-	-
Healthy Lifestyles	1,590,000	-	-
Road Safety	120,000	-	-
A565 Route Management and Parking	710,000	-	-
Strategic Planning	523,990	-	-
Traffic Management and Parking	2,417,500	-	-
Highway Maintenance	2,039,446	-	-
Bridges & Structures	243,110	-	-
Drainage	225,000	-	-
Street Lighting Maintenance	300,000	-	-
UTC Maintenance	100,000	-	-
Major Transport Schemes	4,677,589	177,836	-
Locality Services			
Thornton Garden of Rest Improvements	3,692	-	-
Burials & Cremation Insourcing - Vehicles & Equipment	-	200,000	-
Formby Strategic Flood Risk Management Programme	-	44,141	-
Merseyside Groundwater Study	20,000	11,508	-
Four Acres Multi Agency Flood Options	3,352	-	-
CERMS	658,892	410,274	-
Natural Flood Risk Management	10,000	-	-
The Pool & Nile Watercourses	58,602	-	-
Crosby Flood & Coastal Scheme	358,947	306,190	500,000
Seaforth & Litherland Strategic Flood Risk	-	30,000	-
Hall Road & Alt Training Bank - Rock Armour	50,000	-	-
Ainsdale & Birkdale Land Drainage Scheme	30,000	-	-
Surface Water Management Plan	170,000	-	-
Parks Schemes	116,773	552,873	-
Tree Planting Programme	54,300	39,174	38,600
Vehicle Replacement Programme	1,130,614	-	-
TOTAL PROGRAMME	26,030,099	10,885,483	729,582